



Office of Research Administration

# Quarterly Research Administrators Meeting

1/26/2017



# Agenda

RCC Update – Jim Luther & Julie Cole

Clinical Trials – Jessica Houlihan

GCP – Lorna Dula

International Update – Broderick Grady

ORA Update - Michael Dickman

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# RCC Update

ORA Quarterly Meeting

January 26, 2017

Julie Cole, Director

Research Costing Compliance

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# Topics

- QuickStart Program Update
- AGM Update
- Reminder: Continuing Education Credits
- Reminder: Evaluations
- RCC Alert and the Grants Management Community News



# QUICKSTART PROGRAM



## WHAT IT IS

A “quick start” in introductory knowledge and basic skill sets in Research Administration at Duke

Introduction to  
Research  
Administration  
at Duke

Introduction to  
Compliance at  
Duke

Introduction to  
Pre-Award  
Administration  
at Duke (I & II)

Introduction to  
Post-Award  
Administration  
at Duke (I & II)

“Capstone”  
Forum

*Six on-demand, self-paced online training modules with companion references and step-by-step guides, with a “Capstone” hands-on class for basic skills assistance.*



## HOW IT WORKS

Open enrollment curriculum for self-enrollment through the Learning Management System (LMS)

- ✓ No application process for QuickStart
- ✓ Designed to be easily navigated to allow participants to be able to move at his or her own pace and to gain access to all information and materials even after the training modules have been completed
- ✓ A supervisor’s guide is included to support onboarding training



## BENEFITS

Supports onboarding of new employees with research administration responsibilities

- ✓ Provides baseline, core knowledge for any and all employees responsible for managing sponsored research projects
- ✓ Provides introductory knowledge and skills to be able to contribute to departmental grant management within the first 90 days of hire








## SKILLS

With departmental support and guidance, participants will be familiar with the following skills at completion:

- ✓ Navigate the Duke GAPs
- ✓ Navigate the SPS system to support proposal development
- ✓ Process a No Cost Extension request
- ✓ Process a Cost Transfer using the CT Tool
- ✓ Read and understand Master Data
- ✓ Process cost distributions via the Grants Management tab
- ✓ Assist with processing Closeouts



# QUICKSTART GUIDE

<p>This guide is designed to support supervisors during the initial 90 days of new research administrators. It is intended as recommended guidance only, and the actual assignment of duties is dependent upon department needs.</p>	<p>Recommended System Access for New Grant Managers</p>	<p>Recommended Other Training in first 90 days</p>	<p>Recommended 90 day assignments with initial department supervision</p>	<p>ToolPak Guide</p>	<p>"Capstone" Forum</p>
<p><b>Key Elements &amp; Skills Provided in QuickStart</b></p> <ul style="list-style-type: none"> <li>✓ Understand the basic functions of research administration and how it is managed at Duke University</li> <li>✓ Understand the basic compliance rules for research administration</li> <li>✓ Perform limited, basic functions: <ul style="list-style-type: none"> <li>✓ Perform a No Cost Extension</li> <li>✓ Perform a Cost Transfer using the CT Tool</li> <li>✓ Review/Adjust Master Data</li> <li>✓ Process cost distributions via the Grants Management tab</li> <li>✓ Assist with processing Closeouts</li> </ul> </li> <li>✓ <u>Note:</u> The SPS class offered by ORA is open enrollment if basic skill in SPS entry is desired as a supplement to QuickStart</li> </ul>	<p></p> <ul style="list-style-type: none"> <li>• SPS (Sponsored Program System)</li> <li>• SAP (r3 – Financial System)</li> <li>• Grant Manager Tab</li> <li>• Refer to the System Access Tool for further detail</li> </ul>	<p></p> <ul style="list-style-type: none"> <li>• Introduction to Duke Accounting and Business Practices</li> <li>• Introduction to Duke General Ledger Accounts</li> <li>• SPS (Sponsored Program System – SOM class, Campus ORS provides</li> </ul>	<p></p> <ul style="list-style-type: none"> <li>• Cost transfer (with supervision)</li> <li>• No Cost Extension Request Basic cost distribution changes</li> <li>• Closeout checklist</li> </ul>	<p></p> <ul style="list-style-type: none"> <li>• Basic post-award functions</li> <li>• NOA and award setup basics</li> <li>• Duke post-award systems and offices</li> <li>• Basic SAP reports and GM tab</li> <li>• Post-award financial function overview</li> <li>• Basics of closeout and tasklist function</li> </ul>	<p></p> <ul style="list-style-type: none"> <li>• Enroll in "Capstone" class as soon as modules are completed</li> <li>• Supervisors should guide employees as to relevant questions, additional information needed, and recommended "hands-on" training desired during the capstone experience</li> </ul>

SAMPLE: Key Features: ToolPak, narration and script for easy reading.

The screenshot displays a web-based training interface for 'Research Costing Compliance'. The main content area features a large image of a gothic hallway and the title 'Introduction to Research Administration Module 1'. Below the title, two bullet points provide course information. On the right, a 'Script' panel offers a written introduction. The interface includes a 'ToolPak' button in the top right, a 'Script' tab, and a video player at the bottom with a volume icon, progress bar, and navigation buttons. Red arrows and boxes highlight these specific features.

QuickStart\_Intro\_Research\_Administration\_test

ToolPak

Duke FINANCIAL SERVICES | RESEARCH COSTING COMPLIANCE

Script

Introduction

Welcome to Quickstart Module One: Introduction to Research Administration.

- ✓ The information presented in this course will provide basic familiarity with various concepts but are not intended to provide proficiency in all tasks.
- ✓ It is recommended that you work closely with your department to assist with the topics that are covered in this online training course.

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RESEARCH COSTING COMPLIANCE

SAMPLE: Animated graphics with narrative

QuickStart\_Intro\_Research\_Administration\_test ToolPak

Duke FINANCIAL SERVICES | RESEARCH COSTING COMPLIANCE

## Research Ideas as Sponsored Projects

### Sponsored Project Timeline

```
graph LR; Idea --> Develop; Develop --> Submit; Submit --> Review; Review --> Award; Award --> Research; Research --> Complete; Complete --> Outcome
```

The diagram illustrates the Sponsored Project Timeline as a sequence of seven steps, each represented by a colored circle with an icon and a label below it. The steps are: 1. Idea (light blue circle with a lightbulb icon), 2. Develop (yellow circle with a gear icon), 3. Submit (teal circle with a right-pointing arrow icon), 4. Review (dark blue circle with a group of people icon), 5. Award (orange circle with a dollar sign icon), 6. Research (purple circle with a flask icon), 7. Complete (green circle with a calendar icon). The final step, Outcome, is represented by a dark blue circle with a pill bottle icon. The steps are connected by a series of curved arrows pointing from left to right. A large purple arrow on the left side of the timeline points towards the 'Idea' step.

PREVIOUS

Now, let's explore how a research idea becomes a sponsored project.

It starts with an idea... The PI determines which

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## SAMPLE: Knowledge Check

Interactive Activities during the modules to test for understanding.

QuickStart\_Intro\_Research\_Administration\_test

ToolPak

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RESEARCH COSTING  
COMPLIANCE

Knowledge Check


Complete the **Sponsored Project Timeline**, by dragging the icon to its correct space in the timeline. Click the **Submit** button when you have completed the timeline.





Outcome      Research      Develop      Complete      Idea      Award      Review

Submit

Script

Knowledge Check (Drag & Drop)

 DUKESTART

## SAMPLE: ToolPak

Reference materials (ToolPak) are imbedded within the module for easy download. Banners remind participants to refer to a ToolPak resource when appropriate to slide content. List also available at the end of each module and in LMS.

QuickStart\_Intro\_Research\_Administration\_test ToolPak

**Duke** FINANCIAL SERVICES | RESEARCH COSTING COMPLIANCE

## How Sponsored Projects are Managed at Duke

### Technology & Systems

Duke University has developed a number of technology solutions designed to support and facilitate the management of sponsored projects throughout the life cycle. This includes systems that support:

- ✓ Proposal Development
- ✓ Proposal Submission
- ✓ Grant Management
- ✓ Closeout

For a quick reference guide to specific systems that support the stages of the Life Cycle, access the **"Mod. 1 – Research Administration Systems"** PDF in your ToolPak.

**PREVIOUS** **NEXT**

**Script**

**How Sponsored Projects are Managed at Duke?**

Now that you know how an idea becomes a sponsored research project, let's take a look at how a Research Administrator supports the PI.

As a research administrator, you will support your PI in various stages of his or her projects. Sponsored projects are managed at Duke, by something we refer to as The Sponsored Projects **lifecycle**. This represents the stages of management associated with sponsored projects administration.

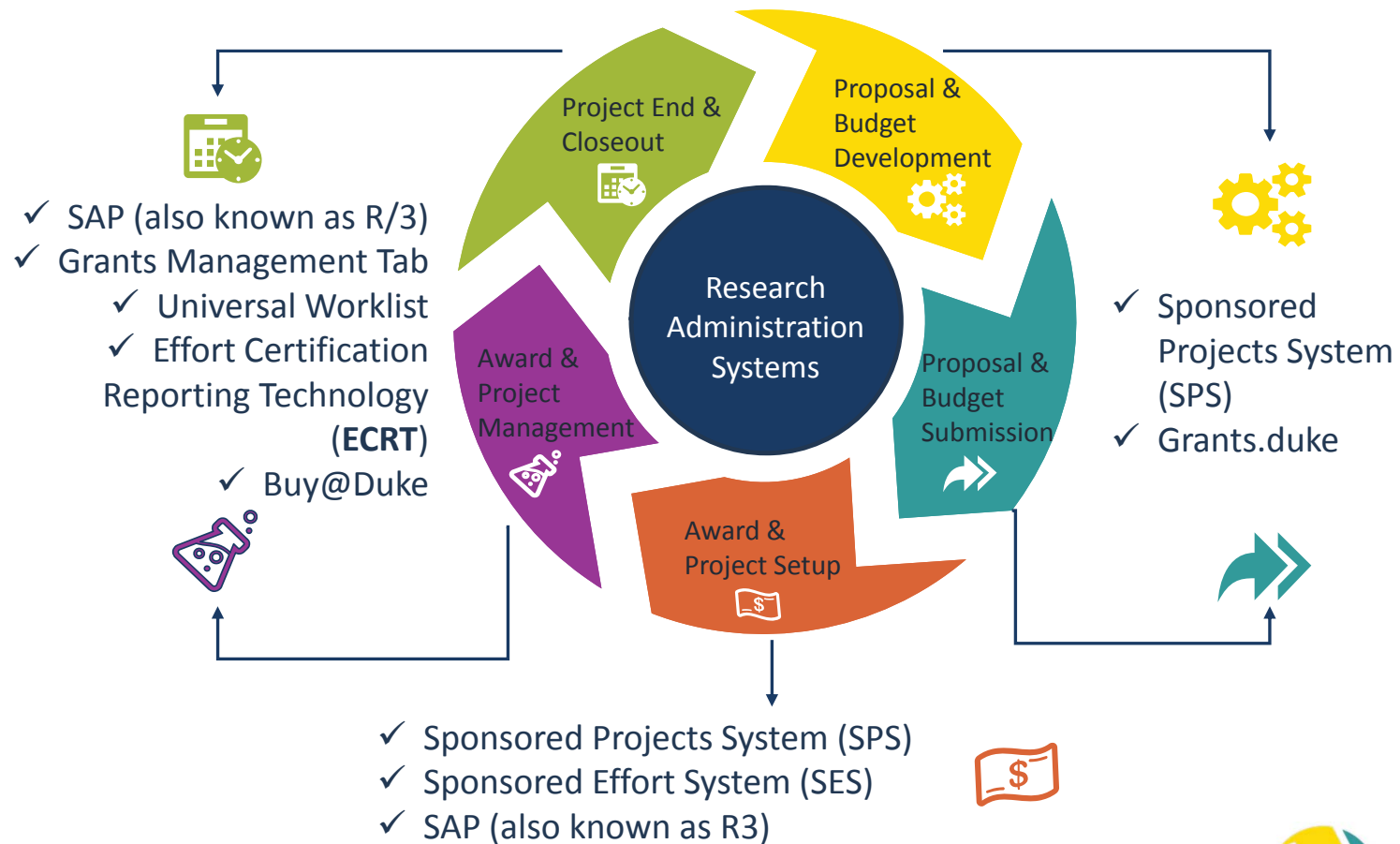
**Pre-Award**  
Typically, the cycle is




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# SAMPLE ToolPak ITEM



*Research Administration Systems PDF*

## RESEARCH ADMINISTRATION SYSTEMS AT DUKE UNIVERSITY



LIFE CYCLE STAGE	SYSTEM	WHERE TO FIND
<b>PROPOSAL &amp; BUDGET DEVELOPMENT</b> 	<b>Sponsored Projects System (SPS)</b> Supports Duke University with proposal and budget development. Budget development is supported by automatic calculation of fringe benefits, indirect costs, inflation adjustments and modular grant offsets for NIG proposals.	To gain access to SPS, contact your Pre-Award Office.  For Campus, contact ORS  For SOM & SON, contact ORA
	<b>Sponsored Projects System (SPS)</b> The proposal routing system used by Duke University for tracking departmental and central office review and approval of grant submissions.	
<b>PROPOSAL &amp; BUDGET SUBMISSION</b> 	<b>Grants.duke</b> A website that ties the SPS to the federal Grants.Gov system, allowing a system-to-system submission of NIH, DOE and many DOD proposals.	<a href="https://grants.duke.edu/">https://grants.duke.edu/</a>
	<b>SAP</b> Application used for University and Health System core administrative processes, including accounting, human resources, payroll, purchasing financials, ordering materials and paying employees. SAP is used at award set up to verify "master data" via CJ03 transaction and verifying awarded budget entry into the system by using the ZFR1E transaction.	To gain access to SAP, contact your system administrator within your department/unit.  For more information, visit: <a href="http://finance.duke.edu/systems/sap/signup.php">http://finance.duke.edu/systems/sap/signup.php</a>
<b>AWARD &amp; PROJECT SET UP</b> 	<b>Sponsored Effort System (SES)</b> Allows central grant offices to update awarded effort information and allows departmental users to view active and pending effort for personnel supported on grant funds. SES is used at the Award & Project Set Up stage to review effort commitments for personnel supported on sponsored projects. For updates needed in the system for SOM.SON employees, contact your pre-award office.	To gain access to SES, contact your Pre-Award Office.  For Campus, contact ORS  For SOM & SON, contact ORA

LIFE CYCLE STAGE	SYSTEM	WHERE TO FIND
<b>AWARD &amp; PROJECT MANAGEMENT</b> 	<b>SAP</b> Application used for University & Healthy System core administrative processes, including accounting, human resources, payroll, purchasing financials, ordering materials and paying employees. SAP is used during the life of Award Management to review expenses and verify activity using various SAP transactions.	To gain access to SAP, contact your system administrator within your department/unit. For more information, visit: <a href="http://finance.duke.edu/systems/sap/signup.php">http://finance.duke.edu/systems/sap/signup.php</a>
	<b>Duke@Work Online Portal</b> A website that supports faculty and staff in sponsored research administration and acts as the key point of entry to access your Universal Worklist, the Effort Certification Reporting Technology (ECRT) Management System, Grants Management Tab and Buy@Duke.	Everyone should have access to <a href="#">Duke@work</a> . If you need help, contact your designated SAP administration with your department/unit.
<b>AWARD &amp; PROJECT END</b> 	<b>Grant Management Tab (via Duke@work Portal)</b> This is a primary resource for research administrators in their support of Sponsored Research Administration (SRA). This tab provides various reports and functional tools that are specific to sponsored research. The Grant Management tab includes many daily tools needed for a research administrator at Duke.	Users should request access to the Grants Management tab via their SAP Security Administrator.
	<b>Universal Worklist</b> The online inbox for reviewing and approving various transactions related to the spending of award funds on the projects in which you are assigned as a research administrator.	The Universal Worklist is a tab that can be found in <a href="#">Duke@work</a> . If you need help, contact your designated SAP Administrator with our department/unit.

LIFE CYCLE STAGE	SYSTEM	WHERE TO FIND
<b>AWARD &amp; PROJECT MANAGEMENT</b> 	<b>Effort Certification &amp; Reporting Technology (ECRT)</b> A web-based system that serves as the institution's effort reporting and certification tool for personnel paid on sponsored research projects. Each department will have two groups of ECRT users: Effort Coordinators, who are responsible for the final review and processing of completed effort statements. Certifiers (faculty and exempt staff) who are responsible for certifying their effort.	Questions regarding ECRT should be directed to ECRT-Support via email at <a href="mailto:ecrt_support@duke.edu">ecrt_support@duke.edu</a> .
<b>AWARD &amp; PROJECT END</b> 	<b>Buy@Duke</b> Duke's web-based e-procurement tool to procure goods and services supporting business at Duke.	Contact the Procurement Office ( <a href="mailto:procurement@duke.edu">procurement@duke.edu</a> ) for assistance with issues related to.

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# UPDATE

## **AGM**

New Program beginning in February. RCC will inform applicants tomorrow (January 27<sup>th</sup>) as to acceptance and class dates, starting in February 10<sup>th</sup>.

## **Continuing Education**

Remember, continuing education is changing to credit hours to accommodate dedicated hours of learning as of July 1, 2017. Discussions underway to count external webinars. Also, RCC will be contacting individuals who presented sessions at the Symposium for interest in repeating these as continuing education opportunities for those who couldn't attend a specific session.

## **Mandatory Evaluations**

Remember, evaluations for all RCC courses will begin as of July 1, 2017. Although these are currently optional, we appreciate feedback and encourage you to become accustomed to completing the evaluations now, as they will be mandatory for credit as of July 1, 2017.

## **RCC Alert**

Supplemental information to communicate new items, information; The Grant Management Community News will continue as an every other month more detailed newsletter.



# RCC ALERT!

January 26, 2017



Scheduled to launch in Spring 2017, QuickStart is developed to provide grant management “onboarding” to new employees within the first 90 days of hire and current Duke employees not in the RACI HR classified positions for grant management, but are performing limited research management functions.

**Program Details:**

- ✓ Six on-demand, self-paced online training modules with references and step-by-step guides
- ✓ *Capstone Class* that provides “hands-on” experience in a limited number of basic grant activities
- ✓ Enables new grant managers to learn basic research management concepts and skills in advance of entering RAA
- ✓ Supports individuals who perform basic grant duties, but are not currently eligible for RAA



## More Information Coming Soon!

RCC is excited to announce a **completely revised** AGM curriculum scheduled to begin in **February 2017!** AGM enrollment is now open and we are accepting applications.

The AGM Program consists of five required courses and a final exam.

**AGM Program Courses will include:**

- ✓ Advanced Effort Management
- ✓ Case Studies in the Federal Regulatory Environment
- ✓ Complex Project Management: Pre-Award
- ✓ Complex Project Management: Post-Award
- ✓ Communication Strategies in Research Administration

### AGM Announcement\*

RCC has added a new class for continuing education or as RAA Elective beginning in April 2017.

**Class:** [Fellowship, Training & Career Awards](#)

**Details:** Features best practices for management these types of award on both the pre and post-award side.

**NOTE:** If you have previously taken “Management of Training and Career Awards,” this class offers additional information on fellowship applications and awards.

[Click here to register in the LMS!](#)



### Electives

**\*AGM NOTE:** RCC hopes to offer each of the AGM classes three times a year to accommodate certification requirements. These new classes may be used toward continuing education credit for anyone who holds a current AGM certification. Course descriptions and scheduling information can be found in LMS.

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# Questions?

Please contact [rcc-cert@duke.edu](mailto:rcc-cert@duke.edu)

# ClinicalTrials.gov Updates: NIH Policy

January 2017

## ClinicalTrials.gov

A service of the U.S. National Institutes of Health

*ClinicalTrials.gov is a registry and results database of publicly and privately supported clinical studies of human participants conducted around the world. [Learn more about clinical studies](#) and [about this site](#), including relevant [history](#), [policies](#), and [laws](#).*

[Find Studies](#) ▾

[About Clinical Studies](#) ▾

[Submit Studies](#) ▾

[Resources](#) ▾

[About This Site](#) ▾

ClinicalTrials.gov currently lists **195,624 studies** with locations in all 50 States and in **190 countries**.

[Text Size](#) ▾

### Search for Studies

Example: "Heart attack" AND "Los Angeles"

Search

[Advanced Search](#) | [See Studies by Topic](#)  
[See Studies on a Map](#)

### Search Help

- [How to search](#)
- [How to find results of studies](#)
- [How to read a study record](#)

### Locations of Recruiting Studies



- Non-U.S. Only (53%)
- U.S. Only (41%)
- Both U.S. and Non-U.S. (6%)

Total N = 36,338 studies  
(Data as of July 30, 2015)

- [See more trends, charts, and maps](#)

### For Patients and Families

- [How to find studies](#)
- [See studies by topic](#)
- [Learn about clinical studies](#)
- [Learn more...](#)

### For Researchers

- [How to submit studies](#)
- [Download content for analysis](#)
- [About the results database](#)
- [Learn more...](#)

### For Study Record Managers

- [Why register?](#)
- [How to register your study](#)
- [FDAAA 801 requirements](#)
- [Learn more...](#)

### Learn More

- [Tutorials for using ClinicalTrials.gov](#)
- [Glossary of common site terms](#)
- [For the Press](#)
- [Using our RSS Feeds](#)

[HOME](#)

[RSS FEEDS](#)

[SITE MAP](#)

[TERMS AND CONDITIONS](#)

[DISCLAIMER](#)

[CONTACT NLM HELP DESK](#)

# DOCR's Role

- Provide Support
  - System administrator for Duke since 2012
  - Assist with trial registration, results entry, and resolution of QA comments from ClinicalTrials.gov
- Offer Training
  - Introduction class and results entry workshop
  - Web-based Introduction class in 2017
- Monitor Compliance
  - Registration: review all new studies and manage approval for ACTs and qualifying trials
  - Results: track results due date based on dates provided by study team; send reminders to PI and regulatory staff
- Share Best Practices with CTSA Partners
  - REDCap tool; policies; resource allocation

## CTSA PROFILE

### **ClinicalTrials.gov Reporting: Strategies for Success at an Academic Health Center**

ERIN K. O'REILLY, Ph.D., R.A.C.<sup>12</sup>, NANCY J. HASSELL, C.C.R.P.<sup>3</sup>, DENISE C. SNYDER, M.S., R.D.<sup>24</sup>, SUSAN NATOLI, M.S.W., C.C.R.P.<sup>24</sup>, IRWIN LIU, Ph.D.<sup>256</sup>, JACKIE RIMMELER, M.S.<sup>25</sup>, VALERIE AMSPACHER, B.S.<sup>12</sup>, BRUCE K. BURNETT, Ph.D., R.A.C.<sup>12</sup>, AMANDA B. PARRISH, Ph.D. R.A.C.<sup>12</sup>, JELENA P. BERGLUND, Ph.D., R.A.C.<sup>12</sup>, AND MARK STACY, M.D.<sup>27</sup>

## Overview of Requirements

Requirement	Effective date	Scope
Applicable Clinical Trial (FDA-regulated products)	FDAAA: 2007 Final Rule: <b>1/18/2017</b>	Registration & results
Qualifying trial (billing insurance)	2015	Registration
ICMJE clinical trial (publication)	2005	Registration
NIH-funded clinical trials <b>*New*</b>	<b>1/18/2017</b>	Registration & results

## Final NIH Policy

All NIH-funded clinical trials must be registered and have results reported in [ClinicalTrials.gov](https://clinicaltrials.gov)

- NIH definition of “clinical trial” (**all** clinical trials, regardless of study phase or type of intervention)
- Grants, contracts submitted on or after the effective date
- Competing renewals that include a clinical trial initiated on or after the effective date

**Effective Date: January 18, 2017**

## NIH Policy Highlights

- Follow the same requirements and timelines as outlined in the regulations
  - Registration: Institutional approval will be held until the study is registered
  - Results: Due within one year of the Primary Completion Date
- As part of the application or proposal, submit a plan for how the expectations of the policy will be met
- Include a statement in the consent form



# Final Rule: Key Changes

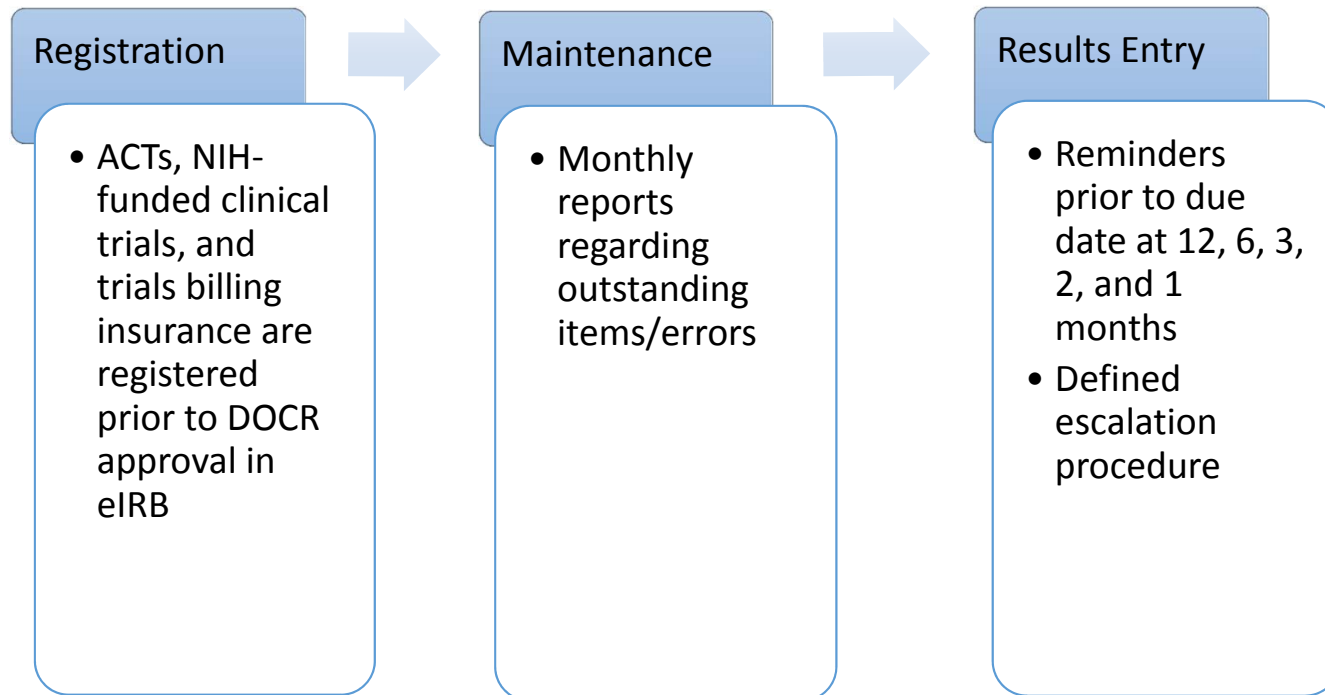
(apply to ACTs and NIH-funded trials)

- Full protocol and statistical analysis plan must be submitted and will be made public
- Defined deadlines for
  - Updates to registration information
  - Resolution of quality control comments from [ClinicalTrials.gov](https://clinicaltrials.gov)
  - Results entry for secondary outcome measures

## Consequences of Noncompliance

- Suspension or termination of funding
- Can be considered in future funding decisions (for the grantee institution)
- Identifying clinical trial record as non-compliant in ClinicalTrials.gov

## Workflow at Duke



# Questions?

[DOCR-CTgov@dm.duke.edu](mailto:DOCR-CTgov@dm.duke.edu)

Jessica Houlihan

Kristy Astin

Rebekah Davis

Jennifer Griffith

Susan Natoli

# GCP Training for NIH Funded Studies Update

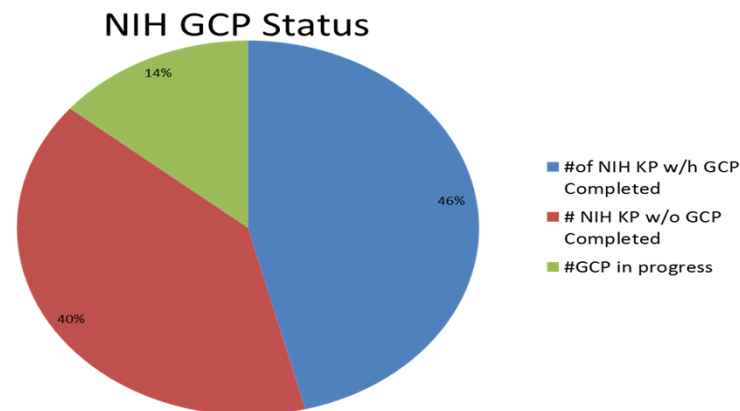
Lorna N. Dula  
Associate Director, Research Operations  
DOCR Training and Communications

# New Policy National Institutes of Health (NIH)

- Issued on September 16, 2016
  - NIH-funded investigators and staff should be trained in Good Clinical Practice (GCP) effective **January 1, 2017**.
  - This policy applies to all NIH-funded investigators and staff who are involved in the conduct, oversight, or management of clinical research.
  - Grace period extended till March 2, 2017
- CITI Program GCP courses meet the NIH Policy requirements
  - Meet the minimum criteria for ICH GCP Investigator Training identified by TransCelerate BioPharma.

# NIH GCP Status Update

- **Status as of January 22, 2017:** Completion data tracked indicates that we are overall 46% complete.
  - Completion of GCP Course = **completion of all modules of approved courses in CITI**
    - Total KP on NIH funded has changed over time as KP lists are modified
    - KP have been identified as having completed relevant training at other facilities
    - RPMs and DOCR communicating **with** staff and faculty



# Challenges



Users have expressed dissatisfaction with taking the GCP modules

- Number of modules intimidating to some
- Hours of time to complete – several hours
- Accessing the modules difficult (we are restricted due to CITI program)
- Nature of CITI modules - all text - cumbersome



Administrative challenges maintaining update list due to:

- Ongoing removal of Key personnel from protocols
- Issue with CITI push for some members at refresher stage completion 3 and 4

GCP Training from other institutions accepted if Trancelerate approved

*Overall everyone has communicated and has been cooperative*



## Next Steps – Path Forward

Task	Date started	Target Date Completion	Responsible
Increase frequency of updates to CRUs	1/9/2017	2/28/2017	DOCR
Contact individuals (KP) needing GCP	1/23/2017	1/23/2017	RPMs
CITI merge GCP and Biomedical Research - stand alone + Biomedical Research (admin task)	2/15/2017		DOCR/CITI
Obtain Administrative rights for DCRI and University Domains for tracking	2/1/2017		DOCR
Interface to LMS for transcript completion	2/1/2017		CITI/DOCR
Activate CITI Course change title –remove Basic Biomedical merge - admin task for uploading	2/28/17		CITI/DOCR
Duke Health researchers who are not on NIH studies will be required to take the CITI GCP module or renewal when current credentialing expires.	Ongoing	Ongoing	DOCR

# Key Points

- International research definition
- Big ticket issues to keep in mind
- Special budget considerations
- Managing the post-award environment
- Communicating effectively with collaborators
- Q&A



# What is International Sponsored Research?

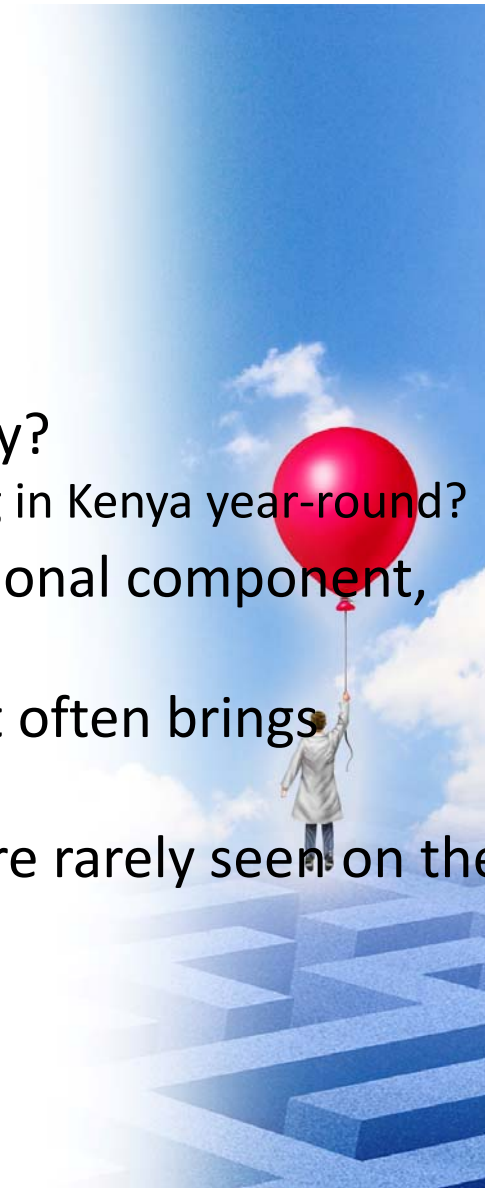
No simple definition

- Example: What if Duke PI travels internationally?
  - Is a conference in Switzerland the same as working in Kenya year-round?
- MOST research Duke does have some international component, however indirect

The reason that “international” matters is that it often brings complexity to a proposal/project

- Many issues faced in the international space are rarely seen on the domestic side

**So what should you look for in a proposal?**



Does the proposal include?	Why this matters	Other issues to consider
Duke faculty/staff working at an international location ("boots on the ground")	<ol style="list-style-type: none"> <li>1. Hiring local staff</li> <li>2. HR, Tax, Legal requirements</li> <li>3. Banking/payments</li> </ol>	<ol style="list-style-type: none"> <li>1. Length of stay (2 weeks versus 8 months)</li> <li>2. Number of staff</li> <li>3. Duke vs Non-Duke people</li> <li>4. Conference? Business Meeting? L-T research?</li> </ol>
Sponsor (or Prime) is an international entity	<ol style="list-style-type: none"> <li>1. Foreign legal requirements</li> <li>2. Agreement issues</li> </ol>	<ol style="list-style-type: none"> <li>1. Translation needed?</li> <li>2. Might need Legal to weigh in</li> </ol>
Human Subjects work and/or work with animals will be done outside the USA by Duke	<ol style="list-style-type: none"> <li>1. Campus and SoM IRB are expert on US rules but not expert on the rules in all other countries</li> </ol>	<ol style="list-style-type: none"> <li>1. Will data (HS or otherwise) be sent back to USA?</li> </ol>
Human Subjects work and/or work with animals will be done outside the USA by a third party (e.g., subawardee)	<ol style="list-style-type: none"> <li>1. Duke must get IRB approval even if no Duke personnel engaged in HS</li> <li>2. Some local partners may not have an IRB</li> </ol>	<ol style="list-style-type: none"> <li>1. Will data (HS or otherwise) be sent back to USA?</li> </ol>

Does the proposal include?	Why this matters	Other issues to consider
Subawardees are international entities	<ol style="list-style-type: none"> <li>1. If federal work, subs may need DUNS, SAM.gov, etc.</li> <li>2. Some smaller subs may lack experience and need help budgeting, etc.</li> </ol>	<ol style="list-style-type: none"> <li>1. Has PI assessed whether sub has capacity to do the work (Technical? Financial?)</li> </ol>
Duke is sending data or items/goods to international destination	<ol style="list-style-type: none"> <li>1. Different rules on data privacy and security (EU)</li> </ol>	
Duke is bringing tangible items from foreign site into USA	<ol style="list-style-type: none"> <li>1. Could have customs issues</li> <li>2. Animals/animal products</li> </ol>	
Project involves foreign nationals coming to USA/Duke	<ol style="list-style-type: none"> <li>1. Exposes Duke to liability</li> <li>2. Foreign visitors may need help with visas, insurance, etc.</li> </ol>	<ol style="list-style-type: none"> <li>1. What is the nature of the visit? Lab work vs training course?</li> <li>2. Short or long-term?</li> <li>3. In-country logistics</li> </ol>

DUKE UNIVERSITY

**2016 Symposium for Research Administrators**

# How Can I Help?

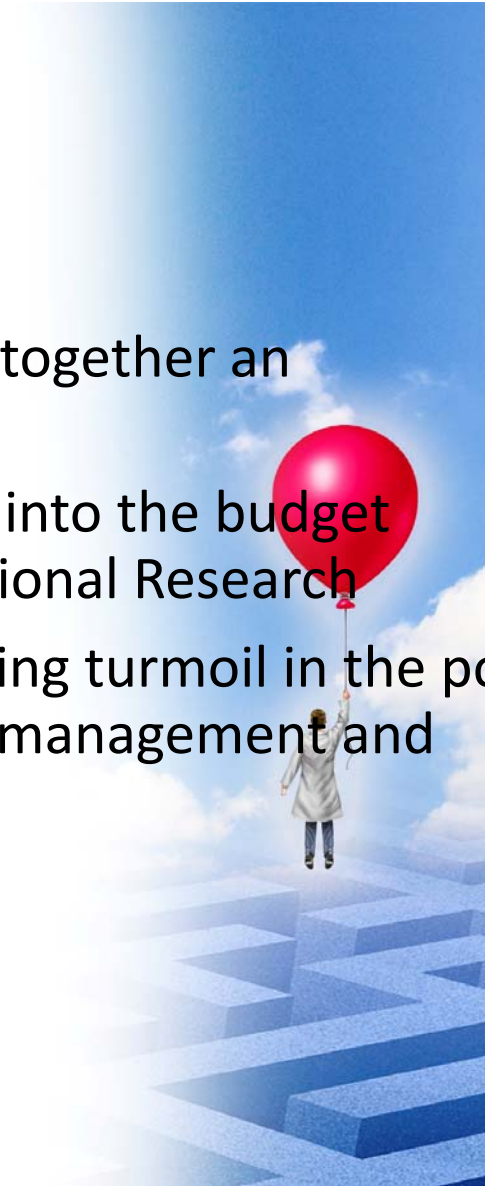
- Make sure you always fill in the international sections of your SPS records
- Let your representative know as early in the process as you can – well before the proposal is routed – that your PI is planning on submitting an international proposal
- Make sure your PI is thinking about all international – related budget items
  - Security, tax, insurance, etc.





# Budgets

- Big-ticket issues to keep in mind when putting together an International Research proposal
- Special considerations that should be factored into the budget preparation process when conducting International Research
- Practices for effectively managing and minimizing turmoil in the post-award environment – both in terms of project management and financial management



# Big-ticket Issues for Budgets

- Build enough time into the preparation process, in light of different time zones
- Factor in time to explain (to new sub-recipients) the process of getting DUNS numbers, FWA assurance, Animal Welfare Assurance, etc.
- Try to conceptualize the budget in terms of whether the costs should be part of Duke's budget or the budget of a sub-recipient ? How can the work best be accomplished by collaborators
- On-Campus vs. Off-Campus F&A rate





# Special Considerations

- Duke costs or Sub-Contract/Award Costs?
  - Duke costs? If research is taking place in an off-campus environment over longer periods of time:
    - Pay for off-campus rent for facility?
    - Other costs – Electricity, Security, Telecommunications, Vehicle, Vehicle Maintenance?
  - Sub Costs
    - Make sure sub is building budget that is appropriate to the work that will take place
    - F&A Rate Agreement? If no, consider direct costing administrative items
    - Build wire fees into Duke budget to support the sending of wires to international partners
- Other Items to include in Duke budget
  - Audit?
  - Medivac/DBA Insurance when spending time out of the country?
  - Visa Costs
  - Try to think out all of the potential cost elements to carry out research

DUKE UNIVERSITY

**2016 Symposium for Research Administrators**

# Practices for Post-Award Management

- Make sure budget set up in proposal process has thought through the post-award environment
- Contracts vs. Sub-contracts
  - Contracts – International RSSA vs. A/P Check Request
  - Sub-Contracts – required reporting and payment options
- Financial Reports for Sponsors
  - Sometimes the Grant Administrator and Program Team need to help OSP/TBS with financial reporting
  - Collecting revenue from certain foreign sponsors difficult sometimes
- Other items
  - Audit Risk for Subs → Collect all of the original receipts/documentation as possible
  - Fly America and Open Skies Agreement
  - Consider using International Per Diem when traveling, due to difficulty with collecting itemized receipts → Consider modified per diem
  - Be careful buying meals for collaborators when abroad, due to problems with reimbursement

# What Should I Do?

- Let your RA/RAM/AD know
  - Important that your ORS/ORR representative is aware
  - RA/RAM/AD will contact me when needed
- Depending on the complexity of any particular international proposal:
  - I may serve as your ORS/ORR representative for the proposal;
  - I may work in tandem with your ORS/ORR representative (your representative will remain primary contact); or
  - Your ORS/ORR representative may handle the proposal, with me providing assistance to your representative as needed





# ORA News and Reminders



# Total Professional Effort (TPE) Reminder

- Statement regarding TPE must be included in ALL applications including Faculty <50% Duke appointment
- Calculator on ORA website
  - Auto calculates TPE %
  - Includes standard verbiage

ORA TPE CALCULATOR				
FACULTY: Grant				
TPE:	DUKE	PDC	VA	(3 sources combined must total 100%)
	40%	56%	4%	
% OF DUKE EFFORT ON PROJECT				(enter from SPS salary worksheet)
20%				
% OF TPE ON PROJECT				
8%				

This calculator is to be used for all Duke faculty that have reported a total professional effort (TPE) distribution of a less than 50% commitment to Duke University. It is critical that we clarify these situations in external proposals, to provide sponsors with a more complete perspective on our faculty members' commitment to the project than would be clear from the Duke effort percent alone.

Please complete the highlighted fields above, using the faculty member's last name; current TPE distribution between Duke, the PDC and the VA; and the % of their Duke effort committed to the project. The resulting statement listed below should be included in the budget justification for each faculty member with <50% TPE at Duke.

Dr. Grant holds both university and non-university appointments. The commitment of 2.4 calendar months of university appointment to this project represents 8%, or 0.96 calendar months of total professional effort.



# Total Professional Effort (TPE) Reminder

<b>FACULTY:</b>	Grant		
<b>TPE:</b>	<u>DUKE</u>	<u>PDC</u>	<u>VA</u> (3 sources combined must total 100%)
	40%	56%	4%
<b>% OF DUKE EFFORT ON PROJECT</b>	(enter from SPS salary worksheet)		
	20%		
<b>% OF TPE ON PROJECT</b>			
	8%		

Dr. Grant holds both university and non-university appointments. The commitment of 2.4 calendar months of university appointment to this project represents 8%, or 0.96 calendar months of total professional effort.



# Employee Salary Request Form

- Dept. submitting the application is responsible for including TPE statement for all faculty with <50% appointments, regardless of PI's owning ORG
- Depts. need to communicate via Employee Salary Request Form if appointment is <50%
- [https://medschool.duke.edu/sites/medschool.duke.edu/files/field/attachments/Salary\\_Request\\_Form.pdf](https://medschool.duke.edu/sites/medschool.duke.edu/files/field/attachments/Salary_Request_Form.pdf)

## Employee Salary Request

(see next page for instructions)

Reset Form

Print Form

- o Specify whether the individual has a Duke SOM appointment of less than 50% in the Salary Notes.



# Personal Services Agreement (PSA)

- Revised “Duke as a Sponsor” and “Institute for Medical Research (IMR) as a Sponsor” forms
- Please use for all new, modified or extended PSAs
- <https://medschool.duke.edu/research/research-support-offices/office-research-administration/va-partnerships/veterans-affairs-psas>.

## Personal Services Agreement

### Part I – Nature of the Service Agreement

☐

New Agreement

☐

Modification

☐

Extension

### Part II – Information on Participating Employee

2. Name (Last, First Middle)	3. Social Security Number:
4. Home Address (Street, City, State, ZIP)	





# Foundation Exception Letter



*Duke University*  
*Office of Research Administration*  
*Telephone: (919) 684-5175*  
*Facsimile: (919) 684-6278*

- ORA includes Foundation Exception Letter with applications to sponsors who require Duke to sign off on terms and conditions with applications
- Typically non-profit sponsors
- Critical for maintaining Duke's ability to negotiate and accept the award
- Please be sure to include this letter in the application if the department is submitting the application

January 19, 2017|

To AANEM Foundation for Research & Education:

On behalf of Duke University, I am pleased to endorse the enclosed proposal submitted by [PI Name] titled [project title]. We have reviewed the proposal, and if the proposal is funded, we agree to administer the resulting award.

Please note that Duke University only conducts basic and applied research in science and engineering, the results of which are published and shared broadly within the scientific community. Final determination of what may be published or not published must remain with the university. Duke University cannot accept award terms which would violate our fundamental research status nor can we accept terms which would violate our University-Industry Guidelines, a copy of which is available at: [http://provost.duke.edu/wp-content/uploads/FHB\\_App\\_P.pdf](http://provost.duke.edu/wp-content/uploads/FHB_App_P.pdf).

Duke University reserves the right to negotiate agreement terms if awarded.

We look forward to this collaboration between our organizations.

Sincerely,

Signing Official  
Duke University School of Medicine  
Office of Research Administration  
2200 West Main Street  
Box 104008, Suite 820 Erwin Square  
Durham, North Carolina 27705



# Accounts Clean-up

- SPS Security Officer/eRA Commons AOs in departments are responsible for setting up SPS and eRA Commons accounts
- Department's responsibility to keep accounts up to date
- We're finding many old accounts still active in both systems
- ORA recommends annual review

The screenshot shows the 'eRA Commons' interface for searching accounts. At the top, the 'eRA' logo is followed by 'Electronic Research Administration' and 'A program of the National Institutes of Health'. Below this is a navigation bar with 'AMS' and 'Manage Accounts' (selected) and 'AMS User Reports'. The main section is titled 'Search Accounts' with a help icon. Under 'Search Criteria', there is a checkbox for 'Search only within my organization'. A purple box contains a note: 'NOTE! You must enter at least one search field, besides User Type and Account Status.' Below this are several search fields: 'User Type' (a dropdown menu currently showing 'Commons'), 'Account Status' (a dropdown menu currently showing 'All'), 'Last Name', 'First Name', 'Email', and 'Roles' (with a help icon). At the bottom are 'Search' and 'Clear' buttons.



# ORA Signatures

- eRA Commons' Signing Officials have authority to submit prior approval and other official documents to GMS at NIH
- The 'Duke way' has been to include Director/Associate Director signature block on these
- If the SO is sending the request via email or eRA Commons to NIH, no additional signature is necessary





# Sponsor Related News




# Prior Approval for Fixed Price Subawards

- § 200.332 Fixed amount subawards require prior written approval from agency
- NIH is the only agency that provided a waiver to the requirement in an FAQ in Feb. 2015
- Updated NIH GPS (Oct. 2016) 8.1.2.11 now requires prior approval on NIH awards for fixed price subawards. Applies retroactively to grants with a budget period starting on or after October 1, 2016.
- COGR is asking for clarification, but as of Oct. 1, 2016, any fixed price subawards will need to have prior approval for each entity. At proposal stage, you can budget and make clear in the justification that it will be fixed price and that will be considered approval if awarded. Prior approval is not provided if you list the subs as TBD or fail to include language that your intent is to issue them as fixed price.



# NIH application guide and supplemental instructions

- NOT-OD-17-023
- Minor changes to the layout and style of instructions
- New instructions are marked with this symbol 
  - Hover over the icon in the web version to read an explanation of the change
  - The symbol will be visible in the PDF version, but will not display hover text
- Significant changes can be read here:  
<https://grants.nih.gov/grants/how-to-apply-application-guide/forms-d/general/g.120-significant-changes.htm>



# How to Use the Application Instructions

<https://grants.nih.gov/grants/how-to-apply-application-guide/forms-d/general/g.100-how-to-use-the-application-instructions.htm>





## ... and NSF PAPPG Proposal & Award Policies & Procedures Guide

- [https://www.nsf.gov/pubs/policydocs/pappg17\\_1/index.jsp](https://www.nsf.gov/pubs/policydocs/pappg17_1/index.jsp)
- Effective for proposals submitted or due, and awards made on or after, January 30, 2017
  - NSF Grants.gov application guide -  
<https://www.nsf.gov/pubs/policydocs/grantsgovguide0117.pdf>
  - Frequently Asked Questions (FAQs) On Proposal Preparation and Award Administration -  
[https://www.nsf.gov/bfa/dias/policy/papp/pappg17\\_1/faqs17\\_1.pdf](https://www.nsf.gov/bfa/dias/policy/papp/pappg17_1/faqs17_1.pdf)
  - NSF Award Terms and Conditions -  
[https://www.nsf.gov/awards/managing/award\\_conditions.jsp?org=NSF](https://www.nsf.gov/awards/managing/award_conditions.jsp?org=NSF)





## PCORI – New Version PCORI Online

- Progress Reports must be submitted via PCORI Online effective Jan. 2<sup>nd</sup>
- All PCORI funding opportunities for Cycle 1 2017 onward will utilize the new PCORI Online including:
  - Submitting LOIs
  - Applications
  - PCORI Information Requests
- Applications being submitted for Cycle 3 2016 Funding Opportunities **will not** utilize the new PCORI Online
- User manual and recorded webinar training course that you will be able to access via PCORI.org coming soon!
- <http://www.pcori.org/funding-opportunities/awardee-resources>



# NIH Implementation of Final Research Performance Progress Report (Final RPPR)

- NOT-OD-17-022
- Effective January 1, 2017
- The Final Research Performance Progress Report (F-RPPR) replaced the Final Progress Report (FPR) for grants closeout

The screenshot shows the 'A. Cover Page' form in the NIH RPPR system. The form is divided into several sections for data entry:

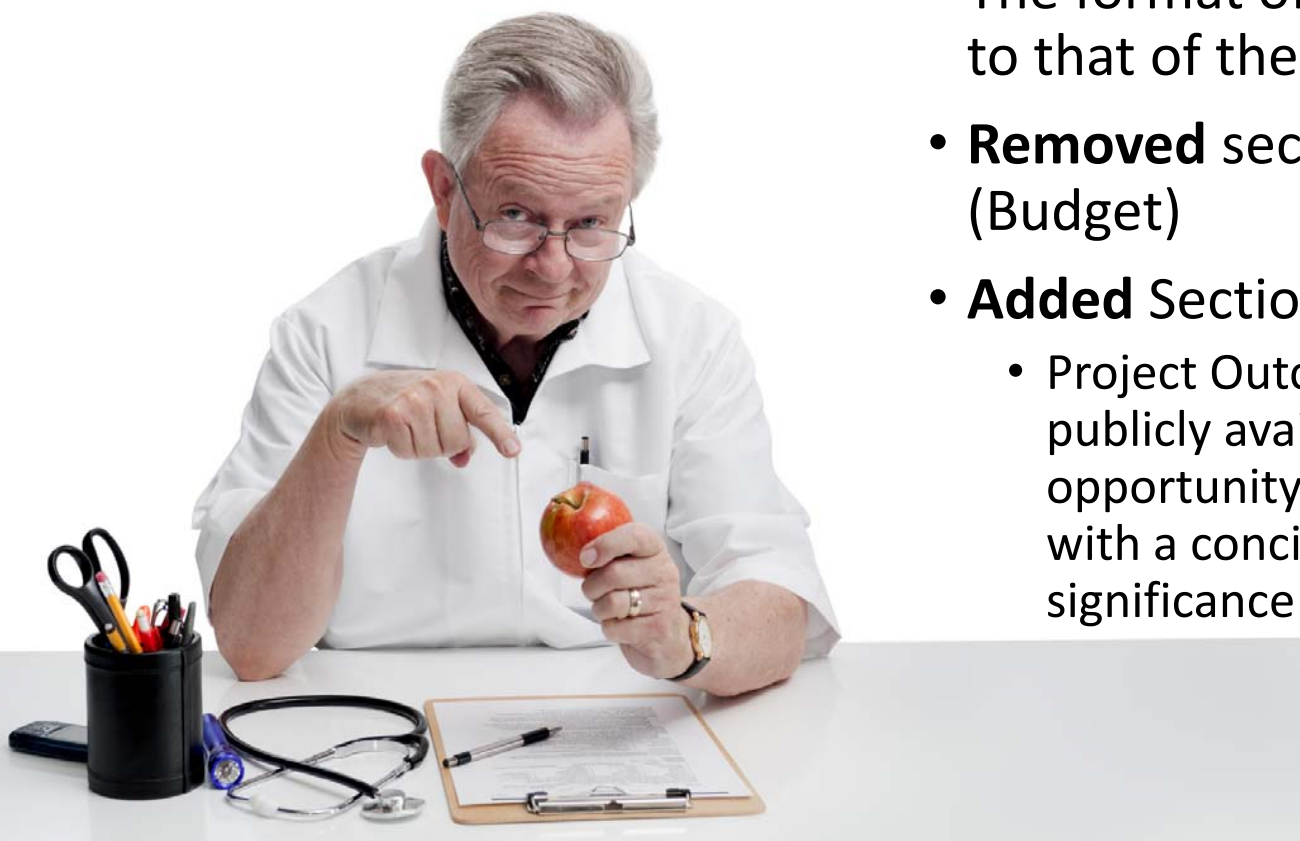
- Grant Information:** Includes fields for Grant Number (5P30CA123456-08) and Project Title (Health Risks Due to Exposure to the Nexus Energy Ribbon).
- A.1 Program Director/Principal Investigator (PD/PI) Information:** Includes fields for Name (TROI, ANNAD), E-mail (eRATest@mail.nih.gov), and Phone ((301) 555-1212). It also has a section for 'Is there a change of contact PD/PI on a multiple-PI award?' with radio buttons for N/A, Yes, and No.
- A.2 Signing Official Information:** Includes fields for Name, E-mail, and Phone.
- A.3 Administrative Official Information:** Includes fields for Name, E-mail, and Phone.
- A.4 Recipient Organization Information:** Includes fields for Organization Name (STARFLEET ACADEMY MEDICAL RESEARCH), Address (STARFLEET ACADEMY MEDICAL RESEARCH, 1 WARP SPEED DRIVE, SAN FRANCISCO CA 94158), DUNS (987654321), and EIR (1234567890A1).
- Project/Grant Period:** Includes Start Date (08/08/2008) and End Date (07/31/2015).
- Reporting Period:** Includes Start Date (08/01/2014) and End Date (07/31/2015).
- Requested Budget Period:** Includes Start Date (08/01/2015), End Date (07/31/2015), Report Frequency (Quarterly), and Other Frequency.

The form has 'Save' and 'Cancel' buttons at the top and bottom. The top navigation bar includes links for Home, Admin, Institution Profile, Personal Profile, Status, ASSIST, Prior Approval, RPPR, xTrain, xTRACT, Admin Supp, eRA Partners, and Non-Research. The bottom navigation bar includes links for A Cover Page, B Accomplishments, C Products, E Impact, G Special Reporting Req, and I Outcomes.



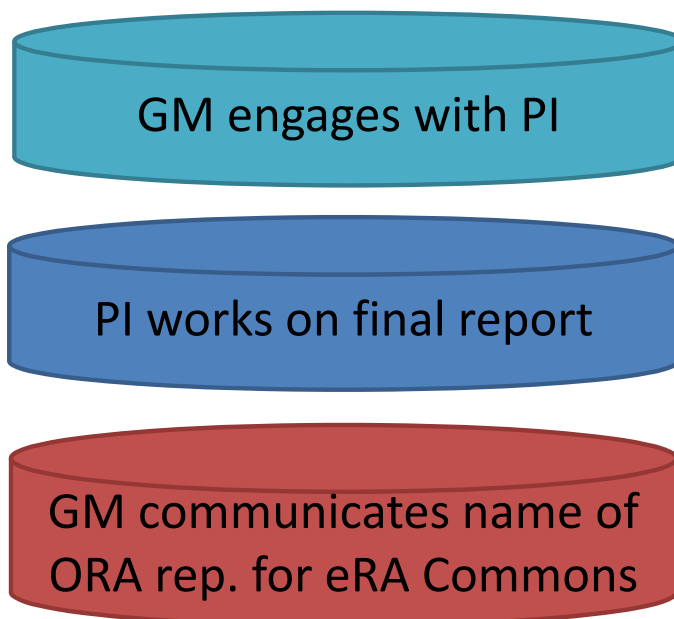
# NIH Implementation of Final Research Performance Progress Report (Final RPPR)

- The format of the F-RPPR is very similar to that of the annual RPPR
- **Removed** sections F (Changes), and H (Budget)
- **Added** Section I (Outcomes)
  - Project Outcomes (Section I) will be made publicly available, allowing recipients the opportunity to provide the general public with a concise summary of the public significance of the research



# The F-RPPR, in an ideal world...

**STEP 1: Grant Manager (GM) engages** with PI to *review the PI's role* in the financial closing out of the award, such as the *importance of following deadlines* when submitting the F-RPPR & signing the PI Attestation



**STEP 2:** PI begins to work on the F-RPPR while GM works on financially closing out the award (through the close out process, e.g. 60 days)

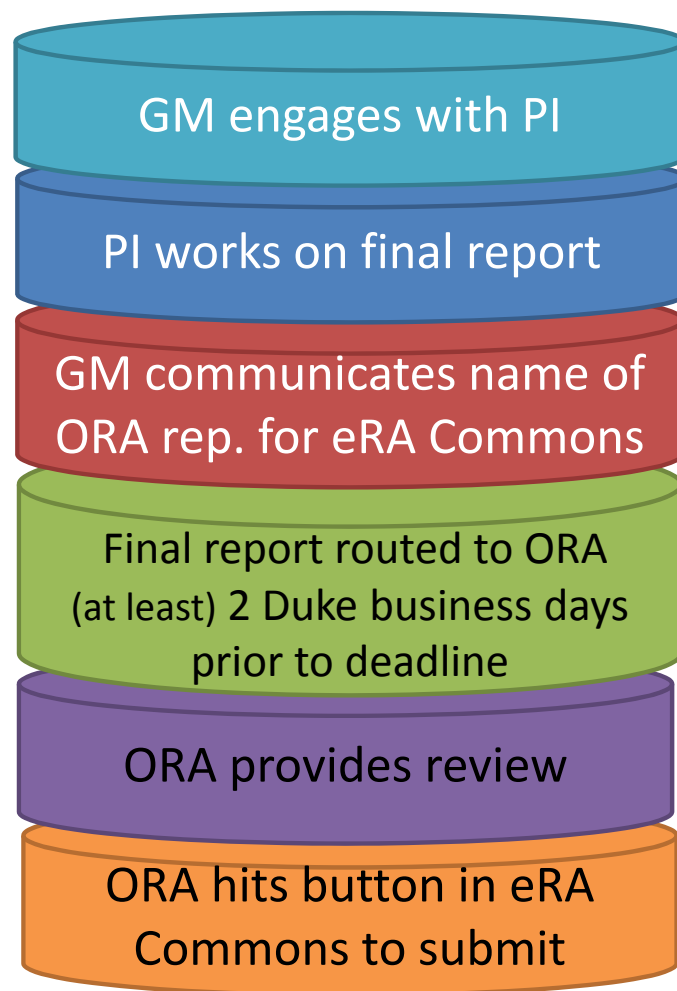
**STEP 3:** GM engages with PI for status updates including the F-RPPR **& shares** the name of the appropriate ORA representative for eRA Commons;

GM also **communicates any exceptions** to the process to ORA

**STEP 4:** PI selects ORA representative (dept. rep, not John or Michael) & routes; eRA Commons sends automated email to official to review

NOTE: No new SPS record or Admin Action Request is needed

**STEP 5:** ORA provides (minimal) review within 2 Duke business days



**STEP 6:** ORA submits the Final RPPR prior to day 90 (closeout)



**The F-RPPR, in an ideal world...**



**Duke** Office of Research Administration  
Duke University School of Medicine

# Please remember

RPPR Menu ?

## Error Messages

Overall - Section A. Cover Page: (ID: 201309)  
A.2. Personal Profile information for the Signing Official assigned to the RPPR has the following errors and must be corrected by the SO: Please complete Employments section in Commons Profile. (ID: 201295)  
Overall - Section B. Accomplishments: (ID: 201315)  
B.1. An answer is required. (ID: 201238)  
B.2. An answer is required. (ID: 201240)  
B.3. An answer is required. (ID: 201241)  
B.4. An answer is required: select Nothing to Report or enter/upload response. (ID: 201243)  
B.5. An answer is required: select Nothing to Report or enter/upload response. (ID: 201244)  
B.6. An answer is required. (ID: 201245)  
Overall - Section C. Products: (ID: 201316)  
C.1. An answer is required. (ID: 201246)  
C.2. An answer is required: select Nothing to Report or enter/upload response. (ID: 201247)  
C.3. An answer is required: select Nothing to Report or enter/upload response. (ID: 201248)  
C.4. An answer is required. (ID: 201249)  
C.5. An answer is required: select Nothing to Report or enter/upload response. (ID: 2012473)  
Overall - Section D. Participants: (ID: 201317)  
D.1. A required field is missing. (ID: 201257)  
D.2.a. An answer is required. (ID: 201262)  
D.2.b. An answer is required. (ID: 201263)  
D.2.c. An answer is required. (ID: 201264)  
D.2.d. An answer is required. (ID: 201265)  
D.2.e. An answer is required. (ID: 201266)  
Overall - Section E. Impact: (ID: 201318)  
E.2. An answer is required: select Nothing to Report or enter/upload response (ID: 201267)  
E.4. An answer is required: select Nothing to Report or enter/upload response (ID: 201268)  
Overall - Section F. Change: (ID: 201319)  
F.2. An answer is required: select Nothing to Report or enter/upload response. (ID: 201270)  
F.3.a. An answer is required: select No Change or enter/upload response. (ID: 201271)  
F.3.b. An answer is required: select No Change or enter/upload response. (ID: 201272)  
F.3.c. An answer is required: select No Change or enter/upload response. (ID: 201273)  
F.3.d. An answer is required: select No Change or enter/upload response. (ID: 201274)  
Overall - Section G. Special Reporting Requirements: (ID: 201320)  
G.1. An answer is required: select Nothing to Report or enter/upload response. (ID: 201276)  
G.4.c. An answer is required. (ID: 201279)  
G.5. An answer is required. (ID: 201280)  
G.6. An answer is required. (ID: 201281)  
G.9. An answer is required: select No Foreign Component or enter/upload response. (ID: 201283)  
G.10. An answer is required. (ID: 201285)  
G.11. An answer is required. (ID: 201286)

## Warning Messages

G.4.b. Updates to inclusion data record(s) have not been made for record(s) # 1042143,1043711,1043712,1043713,1043714,1043715,1085160,1085161. If updates are needed, navigate to G.4.b of the RPPR to access the Inclusion Management System and update records. (ID: 206732)  
G.4.b. No cumulative inclusion enrollment data has been provided for the record(s) # 165391,165392,165393,1043710,1062866,1062870,1062872. Is this correct? If enrollment has not begun, you may proceed and submit the RPPR. If enrollment has begun, navigate to section G.4.b of the RPPR to update inclusion data record(s) cumulative enrollment data. (ID: 206732)

Validate each section for errors

Please remember to run validations and correct all errors prior to routing to ORA



## NIH Implementation of the Interim-RPPR while a Renewal Application is Under Consideration

- NIH NOT-OD-17-037
- Effective Feb. 9<sup>th</sup>
- Interim-RPPR utilized when competing renewals are submitted
- NIH will discontinue the policy for renewal applications whereby, “whether funded or not,” the progress report contained in the renewal application may serve in lieu of a separate final progress report
- An Interim-RPPR link for the grant will appear in the Status tab in eRA Commons after the period of performance end date has passed



## NIH Implementation of the Interim-RPPR while a Renewal Application is Under Consideration

Scenario	Status of Competing Renewal Application	Workflow Process
1	Competing Renewal not submitted	Submit a Final-RPPR no later than 120 calendar days from the period of performance end date.
2	Competing Renewal submitted	Submit an Interim-RPPR no later than 120 calendar days from the period of performance end date. If the competing renewal is funded, NIH will treat the Interim-RPPR as the annual performance report for the final year of the previous competitive segment.
3	Competing Renewal submitted but not funded	Submit an Interim-RPPR no later than 120 calendar days from the period of performance end date. If the competing renewal is not funded, NIH will treat the Interim-RPPR as the institution's Final-RPPR. To reduce burden NIH will not require recipients to submit an additional Final-RPPR if the renewal application is not funded.





# NIH & AHRQ Update Font Guidelines

- NOT-OD-17-030
- **Text Color:** No restriction. Though not required, black or other high-contrast text colors are recommended since they print well and are legible to the largest audience.
- **Font size:** Must be 11 points or larger. Smaller text in figures, graphs, diagrams and charts is acceptable, as long as it is legible when the page is viewed at 100%.
- **Type density:** Must be no more than 15 characters per linear inch (including characters and spaces).
- **Line spacing:** Must be no more than six lines per vertical inch.
- **No restriction on font type** – though there are recommendations (Arial, Georgia, Helvetica, Palatino Linotype)



During an NIH NCE,  
is there a minimum  
effort requirement  
for key personnel  
named in the NOA,  
other than the PI?



## NIH NCE Effort Requirement

- NIH GPS 8.1.1.3 Extension of Final Budget Period of a Previously Approved Project Period without Additional NIH Funds
  - NIH will not require prior approval for the reduction in effort for Senior/Key personnel named in the NOA. The recipient is reminded that active awards must have a measureable level of effort.
- NIH GPS 8.1.2.6 Change in Status, Including Absence of PD/PI and Other Senior/Key Personnel Named in the NoA
  - The recipient is required to submit a prior approval request to the GMO if the PD/PI or other Senior/Key Personnel specifically named in the NoA will:
    - Withdraw from the project entirely
    - Be absent from the project during any continuous period of 3 months or more
    - Reduce time devoted to the project by 25 percent or more from the level that was approved at the time of initial competing year award



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## **During a No-cost Extension, Is There a Minimum Effort Requirement for Key Personnel Named in the Notice of Award, Other than the PI?**

With the exception of grant programs that have an effort requirement, or where terms and conditions prohibit such reductions, NIH will not require prior approval for the reduction in effort for Senior/key personnel named in the Notice of Award (NoA) during a no-cost extension. However, consistent with the NIH Grants Policy Statement [Chapter 8.1.1.3](#), recipients are reminded that for active NIH awards, the PD/PI and other Senior/key personnel named in the NoA must devote a measurable level of effort.



Should vs. Must



# Proposal Review Criteria

**263 Pages**

**GENERAL INSTRUCTIONS FOR NIH AND  
OTHER PHS AGENCIES**

*SF424 (R&R) Application Packages*

**NIH GRANTS POLICY  
STATEMENT**

U.S. Department of Health and Human Services

National Institutes of Health

**PART 200—UNIFORM ADMINISTRA-  
TIVE REQUIREMENTS, COST PRIN-  
CIPLES, AND AUDIT REQUIRE-  
MENTS FOR FEDERAL AWARDS**

**149 Pages**



Abstract/SOW
Budget- Cost Share
Budget- F&A
Budget Justification
Budget- Other
Budget- Students/Fellows
Deadline
DPAF- Completed
Duke SOM GAP
Effort
Export Control
IRB/IACUC
Performance Rates
Personnel- roles, Mou, etc.
Solicitation Specific Errors- FOA
Specific Requirements
Sponsor Standard Guidelines
Subaward/Subcontracts
Systems Validations

# Proposal Review Criteria

## NIH - NEW Traditional- Application Review \*ORA internal document only\*

### Documents To Print SPS

Prepare Performance Metric Form after review (Print on Yellow Paper).

Print SPS Web review copy and DPAF (non-signature pages).

Print all internal documents.

Print Solicitation/Guidelines/Instructions for this proposal.

Print Grants.Duke application or Adobe Package (if unable to submit through Duke SOM)

### DPAF (page 1,2,3)

Items for Review	Yes	No	Not Required
Is the Proposal Type marked as NEW?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the F&A rate correct? Note the primary project location	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

NIH - NEW Traditional- Application Review *ORA internal document only*			
<b>Documents To Print SPS</b>			
Prepare Performance Metric Form after review (Print on Yellow Paper).			
Print SPS Web review copy and DPAF (non-signature pages).			
Print all internal documents.			
Print Solicitation/Guidelines/Instructions for this proposal.			
Print Grants.Duke application or Adobe Package (if unable to submit through Duke SOM)			
<b>DPAF (page 1,2,3)</b>			
<b>Items for Review</b>	<b>Yes</b>	<b>No</b>	<b>Not Required</b>
Is the Proposal Type marked as NEW?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the F&A rate correct? Note the primary project location	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the Indirect Cost base type listed as FTYC?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the Agency Due Date correct?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Does the project period match the F&A requirements?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the Sponsor listed as NIH? (Do NOT MEA, NCI)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the Agency Due Date more than 7 business days away from F&A date?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Does the total dollar amount stay within the allowed amount listed in the F&A?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Has the Agency Due Date been updated? If yes, is status "pending" listed?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Has there been any external research? If yes, is status "pending" listed?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are there any subcontracts listed? If no, skip the next question. If yes, check documents from Dept. Health, state, federal, and protocol information. SCOW, F&A, Indirectly Approved document (e.g. Page 1,2,3), Budget, Budget Justification, Checklist	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are there any subcontracts listed? If yes, skip the next question. If yes, check documents from Dept. Health, state, federal, and protocol information. SCOW, F&A, Indirectly Approved document (e.g. Page 1,2,3), Budget, Budget Justification, Checklist	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are there any subcontracts listed? If yes, skip the next question. If yes, check documents from Dept. Health, state, federal, and protocol information. SCOW, F&A, Indirectly Approved document (e.g. Page 1,2,3), Budget, Budget Justification, Checklist	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>SPS Web Review Copy</b>			
<b>Items for Review</b>	<b>Yes</b>	<b>No</b>	<b>Not Required</b>
Has the Response to an F&A section been filed in correct?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are there Multiple PIs?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the Common Questionnaire listed and active for any PDRP? (Go to eRA Commons to check)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are there any subcontracts listed? If no, skip the next question. If yes, check documents from Dept. Health, state, federal, and protocol information. SCOW, F&A, Indirectly Approved document (e.g. Page 1,2,3), Budget, Budget Justification, Checklist	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are there any subcontracts listed? If no, skip the next question. If yes, check documents from Dept. Health, state, federal, and protocol information. SCOW, F&A, Indirectly Approved document (e.g. Page 1,2,3), Budget, Budget Justification, Checklist	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are there any subcontracts listed? If no, skip the next question. If yes, check documents from Dept. Health, state, federal, and protocol information. SCOW, F&A, Indirectly Approved document (e.g. Page 1,2,3), Budget, Budget Justification, Checklist	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>SPS Web Review Copy - Budget</b>			
<b>Items for Review</b>	<b>Yes</b>	<b>No</b>	<b>Not Required</b>
Are salary dollars exceeding NIH salary cap limit listed?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are there non-reimbursable effort listed for all non-reimbursable (G0000) effort?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are all of the costs listed appropriate to the NIH guidelines? Note that "indirect" and indirect costs are not acceptable unless otherwise listed in the F&A. If indirect costs are listed, make sure indirect costs are included under other as "indirect costs".	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Items for Review</b>			
Do categories contain sufficient or reasonable detail? (e.g. Supplies - \$1200 should include itemization)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are all consultant costs provided with Consultant Name, which include dollars, hours, etc.?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are all of the costs listed allowable by NIH and by the sponsor's F&A?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are there any subcontracts listed? Does amount listed in budget or SPS for Subcontract match what has been received by Subcontractor?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
For each Subcontract package is DUNS # present, rates for each budget period correct, make sure the each Subcontract package has reasonable effort, make sure the amount is each year to SPS. Budget justification is a full description of budget items listed and including indirect costs in any year? If yes, is Sponsor authorization attached to Subcontract?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>SPS Web Review Copy - Budget Justification</b>			
<b>Items for Review</b>	<b>Yes</b>	<b>No</b>	<b>Not Required</b>
Are all costs listed in budget described (each year, each category, \$ amounts) in the budget justification?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Do personnel justifications include effort in person months?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Do efforts match budget?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Do justifications include salary cap statements, inflation statements, VA statements and/or F&A statements?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are there any subcontracts listed? Is the sponsor required to provide a Subcontractor's F&A?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Grants.Duke (or Adobe Package) Printout SF424 (R&amp;R) - Cover Sheet</b>			
<b>Items for Review</b>	<b>Yes</b>	<b>No</b>	<b>Not Required</b>
Block 1. Is Type of Submission correct? (Application or Change/Correction)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Block 4. Agency ID (If Pseudonym, is correct ID showing)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



## Guidelines and Policy

**MIGHT SHOULD**

Recommendations based  
on experience/guidelines



**MUST**

Requirements based on  
Duke/Sponsor policy





Proposal

Award

LESS RISK



Risk

MORE RISK



Proposal

MIGHT SHOULD

Recommendations based  
on experience/guidelines

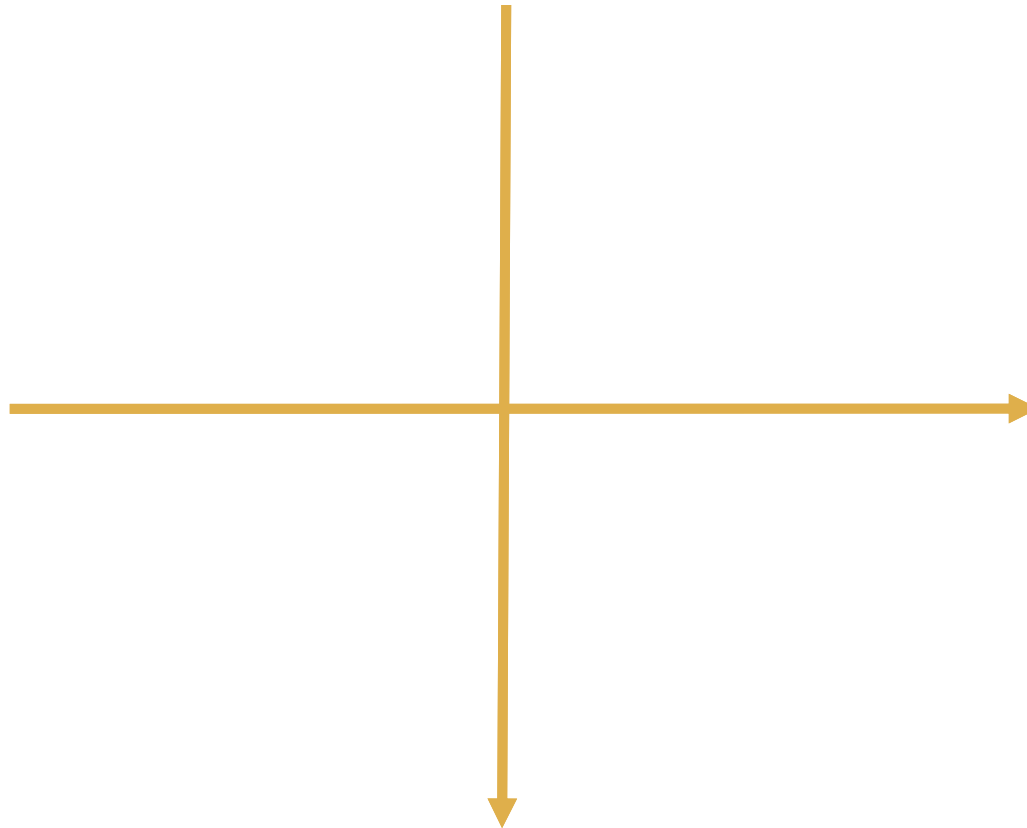
Award

LESS RISK

MUST

Requirements based on  
Duke/Sponsor policy

MORE RISK





Proposal

MIGHT SHOULD

Recommendations based on experience/guidelines

Award

LESS RISK

It's All Fun and Games...

- Personnel Roles

I'm Not Mad, Just Disappointed

- Cost Share

We Need to Talk

- Changes in scope

That Escalated Quickly!

- Consultant vs. Sub

MORE RISK

It Depends Matrix!

ORA/Dept. Relationship Status Matrix

MUST

Requirements based on Duke/Sponsor policy



Awards



# The 'Time' is Right Earliest Feb. 5<sup>th</sup> Submission

- Earliest submission for R01 10/5 Deadline
- Date stamped from grants.duke
- None... so far



## Earliest Nov. 5<sup>th</sup> Submission

- Neurobiology
  - 10/28/16 @ 10:45AM
  - Dr. Stephen Lisberger
  - PAL: Cristy L. McGranahan





~~Can't~~ Can Make it On Time

- FY17 Quarter 2
- No Waivers
- Minimum 5 Submissions
- Immunology
  - 100% On-Time





## Distinguished J.M. Teamwork Award

- Recognizes department for their outstanding commitment to teamwork
- Award seeks to perpetuate the excellence of collaboration and support between central and department offices by recognizing and honoring qualities such as:
  - Generosity
  - Giving
  - ...and incredible omelettes
- Otherwise known as the best attempt to bribe ORA!
- Psychiatry
  - Making us homemade breakfast never hurt anyone!





# Professional Development and Training Update





# Upcoming Training Opportunities - Conferences

- SRA NC Chapter Meeting
  - Winston-Salem, NC; March 17, 2017
- NCURA Region III
  - Savannah, GA; May 6-10, 2017
- SRA Southern/Midwest Section
  - Nashville, TN; May 7-10, 2017
- NIH Seminar
  - Chicago, IL; May, 2017



**Duke Office of Research Administration**  
Duke University School of Medicine

**Research Performance Progress Report  
(RPPRs) for NIH**

**Tuesday, January 31**

**NIH Application Development, Management &  
Resources – The FOA – Part 1 of 2**

**Tuesday, March 7**

**NIH Application Development, Management  
& Resources – The FOA – Part 2 of 2**

**Tuesday, March 21**

**NIH Application Development, Management  
& Resources – Building Your Basic Budget  
Part 1 of 2**

**Tuesday, April 18**

**NIH Application Development, Management  
& Resources – Building Your Basic Budget  
Part 2 of 2**

**Tuesday, April 25**

**NIH Application Development, Management  
& Resources – It's Just In Time &  
the Notice of Award**

**Tuesday, May 16**



**Duke Office of Research Administration**  
Duke University School of Medicine

**Sponsored Projects System (SPS):  
A Hands On Training**

**Friday, May 26**

**Other Support, Primarily for NIH**

**Wednesday, June 7**

**NIH Research Performance  
Progress Reports (RPPRs)**

**Friday, June 16**

**Intergovernmental Personnel Act  
(IPA) & the VA**

**Wednesday, June 28**

**Memorandums of Understanding (MOUs)  
& Personal Service Agreements (PSAs)  
for the VA**

**Wednesday, July 12**

**eSubmissions**

**Wednesday, July 26**



# ORA Staff Update

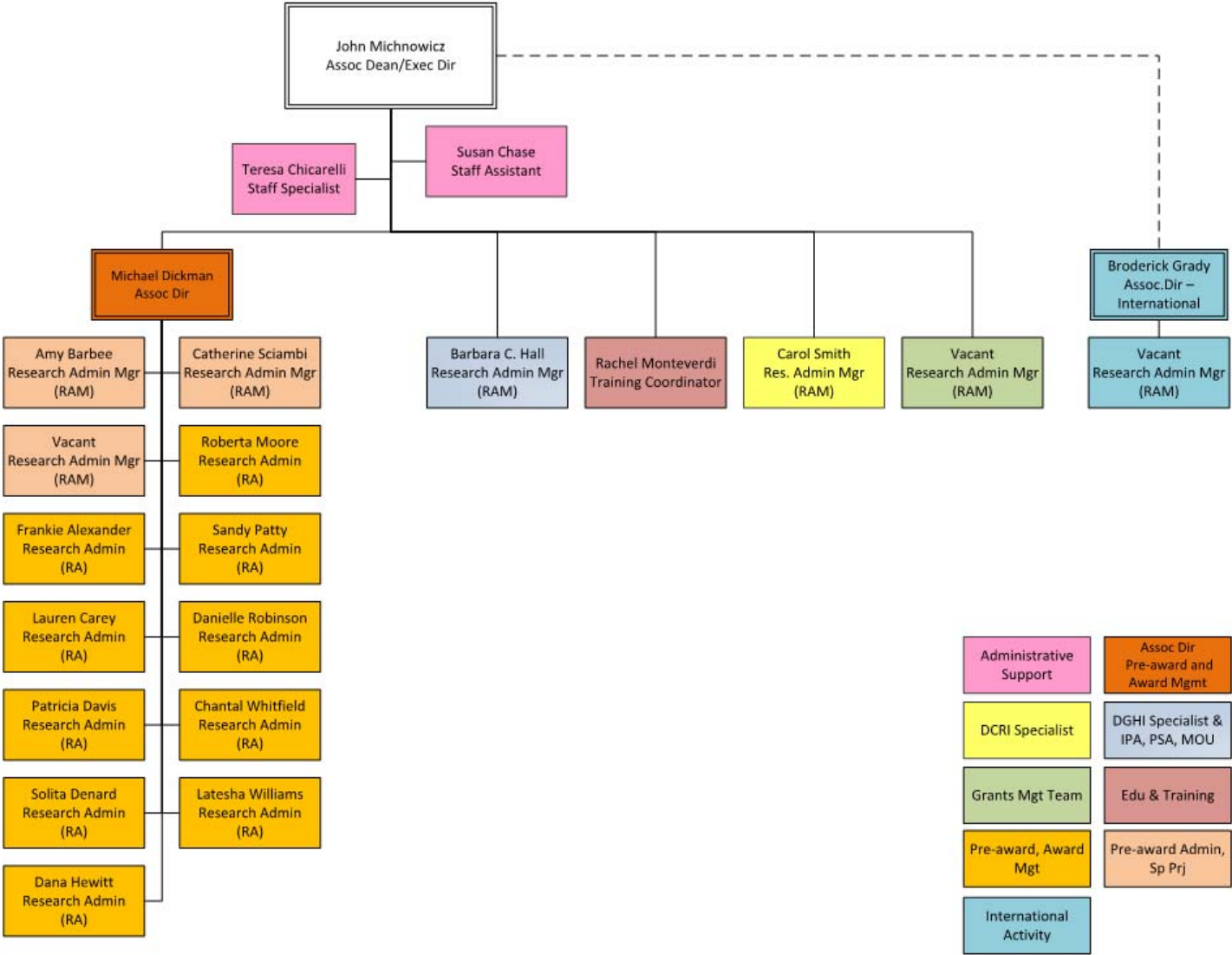


# ORA Personnel Update

- Arrivals
  - n/a
- Openings
  - Research Administration Manager – Grants
  - Research Administration Manager – Grants Management Team (of 1)
  - Research Administration Manager - International
  - Research Administrator
- Departures
  - John DeFore
  - Latesha Williams

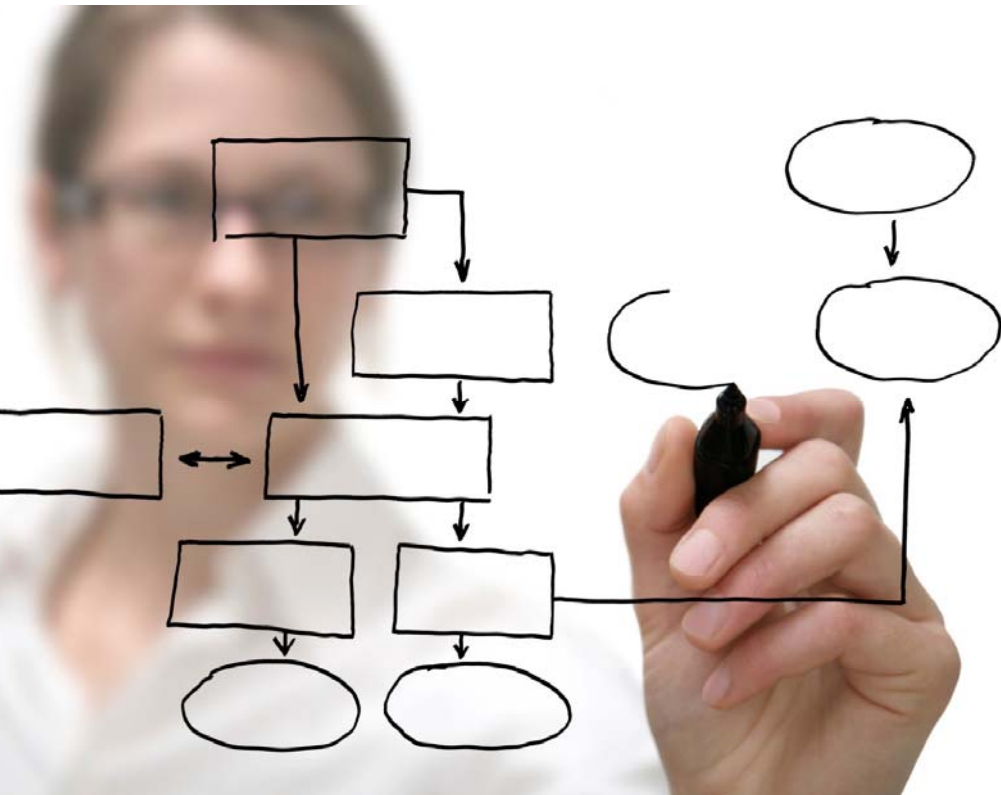


# ORA Org Chart





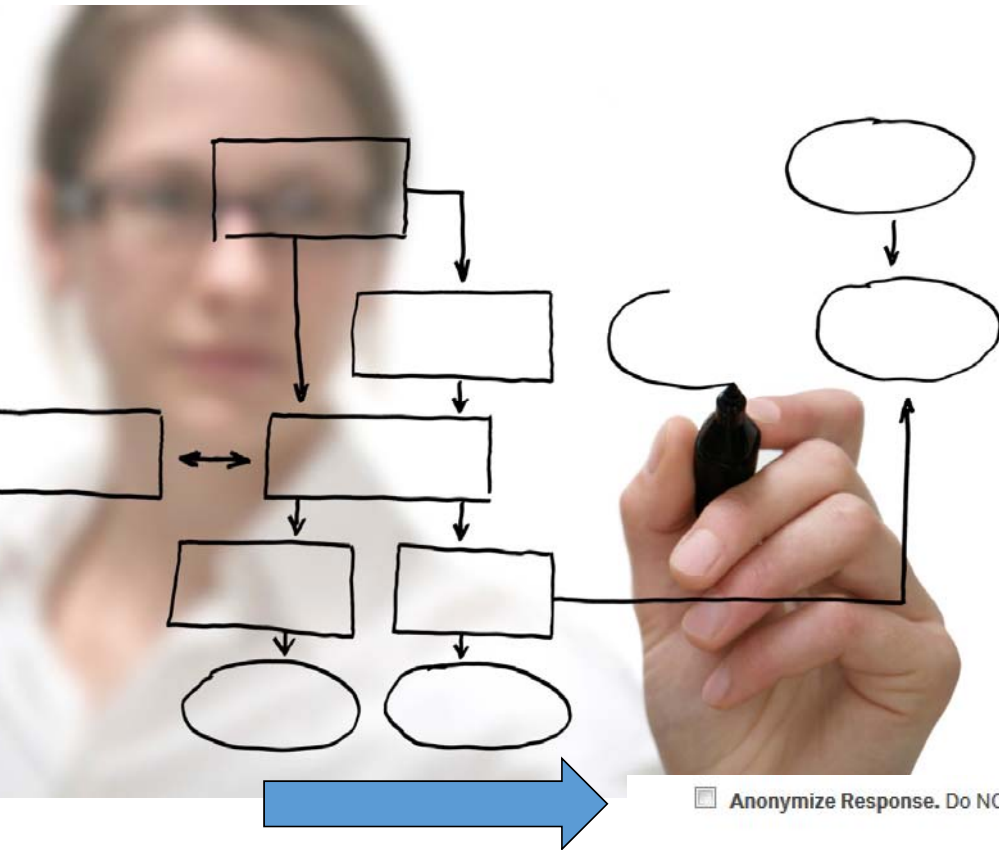
# LMS Registration & Credit



- If you are not on the roster &/or signed up less than 2 business days prior to our meeting, give us 2 business days to add you to the system (remember to sign in legibly & with Net ID)
- Those who did not sign in will be listed as 'no shows' in LMS within 3 business days



# LMS Credit Qtrly Mtg & Survey



- To receive credit, each person who signed in will be sent a Qualtrics “By Invitation Only” link
- This link can be only be used once per person (Qualtrics records your information)
- Please put some thought into your responses – we need your input
- Note: The credit should be listed in LMS within 14 days after survey is completed

☐ Anonymize Response. Do NOT record any personal information and remove panel association (not recommended).